





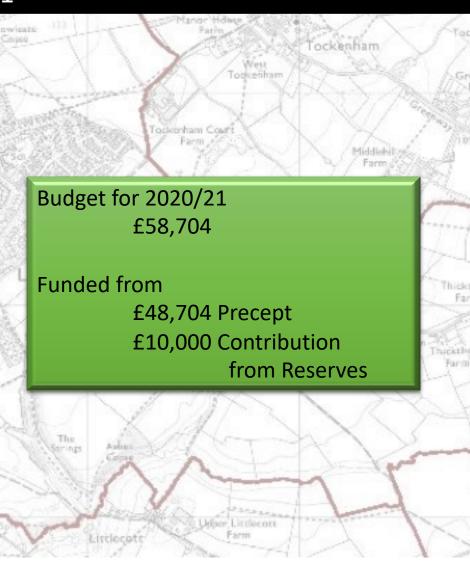
Parish Council Budgets

- A Parish Council needs to account for <u>all its funds</u> either as part of an Operations Budget or as part of its Reserves (or Earmarks a.k.a EMRs).
- It cannot carry over money that is "unallocated" it needs to account for the reason the money is held, or it may need to return it to taxpayer.
- The Council should have a Contingency Reserve for unforeseen events and expenses. For the last few years this has been £25,000 (around 50% of Operational Budget / 6 months)
- Earmarks or Reserves are planned expenses that stretch passed the forthcoming year (multi-year or future projects).
- Earmarks are not binding, only intentions: They can be changed by Council if circumstances change
- The Operational Budget is the plan for general operations of the Council for the forthcoming year. Again, if things change the budget line items can be amended if circumstances change.
- Changes to Earmarks and Budget lines should be approved at a meeting by a vote



Operations Budget 2020/2021

Category	Expenditure	20/21 Budget	Note (see next page)
	Hall hire	£350	
	Stationery, postage	£500	
	Mobile phone Clerk	£120	Note 1
	Subscriptions	£1203	Note 2
Administration	Audit	£800	Note 3
	Insurance	£900	
	Salary Clerk	£20273	Note 4
<i>{</i>	Training Clk & Cllrs	£1500	Note 5
	Website & IT support	£1500	Note 6
-	Youth Work support	£1000	Note 7
d (Defibrillators	£400	Note 8
Community	Newsletter	£2000	Note 9
<u> </u>	Grants & Donations	£5000	Note 10
d	Poppy Wreaths	£100	
	General Maintenance	£2000	Note 11
	Play areas + inspections	£1000	Note 12
	Grass cutting contract	£8500	Note 13
	Trees/Hedges	£2000	Note 14
Maintenance	Churchyard	£2000	Note 15
Maintenance	Flower beds	£1000	Note 16
	Public Toilets cleaning	£5600	Note 17
	Public Toilets water	£290	Note 17
	Public Toilets electricity	£518	Note 17
	Public Toilets maint.	£150	Note 17
		£58,704	





Notes on 2020/21 Budget

- 1. Current spend is for purchase of Mobile phone, including £50 credit, for use by Parish Clerk. Although it is difficult to gauge it is anticipated that this should last for, say, 6 months. A mobile phone gives the public a contact phone number without using the Parish Clerk's personal landline or mobile number.
- 2. Subscription is for Wiltshire Association of Local Councils (WALC). Suggested that the Parish Council also purchases a subscription for the Parish Clerk to the Society of Local Council Clerks (SLCC). This would cost £126 plus £10 joining fee for the current year. This is included in the budget figure. SLCC membership not only benefits the Parish Clerk but also the Parish Council by means of being kept up to date with new legislation and how to apply it. There are also many training opportunities for both Clerks and Councillors that may not be available through WALC, although the two organisations do work together.
- 3. The current budget figure is for External Audit only. Until now, Internal Audit has been carried out by a neighbouring Parish Council Chairman. Whilst this is acceptable it is not best practice and it is therefore recommended that a professional Internal Auditor is appointed. The budget cost is based on the External Audit fee of £300 and Internal Audit, by the company appointed to carry out the recent Internal Audit, with an annual fee of £455 for two visits per year.
- 4. This is over budget for the current year entirely due to the need to appoint a locum clerk. The new salary has been calculated using the NALC/SLCC National Agreement on Salaries, dated 2004, updated to the 2019/20 salary award. Please see Parish Clerk's Report for further information.
- 5. 2018/19 budget figure will not be sufficient to allow for additional/further training for councillors e.g. play equipment inspection training, nor for training for a possibly unqualified Parish Clerk. Additionally, attendance at NALC or SLCC Conferences is considered to be part of Continuous Professional Development (CPD) training for Clerks and Councillors within the Local Council sector. This is why this budget has been increased to £1500.
- 6. Current spend includes equipment purchase and software purchase. The website proposal document shows annual cost of £795. Accounts package annual support is £183. £1500 has been budgeted in case additional software and/or support is required during the year.
- 7. £1000 allowed for next year but maybe need to look at other providers.
- 8. There has been no budget in prior years for this purpose. All three batteries have been replaced in the current year and they have a life of approximately 4 years. Replacement pads will be required in September 2020. Basic membership of Community Heartbeat is £126 per annum per defibrillator but this includes replacement pads (both time expired and post rescue) together with an annual check of the defibrillators and cabinets. Unable to check the individual prices of these items until 2nd January due to Christmas closedown. Budget figure is 3x£126 plus extra to account for any increase in costs.
- 9. is anticipated the Parish Council will be in a position to produce a Newsletter later in 2020 so budgeted £2000 because website has own cost heading.
- 10. Budget is same as current year even though not all used. Availability of grant funding should be more widely advertised within the community.
- 11. General Maintenance covers allotments, Dog walking area and such items as benches, noticeboards and infrastructure other than that specifically budgeted for.
- 12. Routine annual inspection by RoSPA is currently 68.50 +VAT per site when carried out within their routine inspection programme. The current spend is due to the fact that no inspections have taken place since 2017 and the inspections were one-off, outside their programme. The remainder of this budget figure is for repairs and replacements.
- 13. Current spend includes £2100 for leaf removal and footpath clearance of overgrown grass, which was approved as a one off item at the Parish Council meeting on 10th December 2019, Minute No 8.4, plus one cut in March 2020. Budget is the same as last year so assumed to be the current contract price.
- 14. £2000 included as per Minute No 8.3 of 10th December 2019 Parish Council meeting. The overspend on this budget is due to the tree survey and consequent work decided upon at the meeting on 10th December 2019, Minute No 8.2.
- 15. This could be applied for as a grant from the Grant and Donations budget under S137 of 1972 LGA, because Parish Councils are not allowed to fund a religious body. However, Parish Councils are allowed to fund a graveyard, so this has been budgeted for as a contribution to the church graveyard because the Parish Council does not have its own graveyard.
- 16. Left at current budget figure as decisions need to be made regarding the flower beds in the villages.
- 17. This budget has been split into three component parts for this budget figure. Cleaning contract is £5475 per annum and runs until 2021. Figures for the current year include payments that were due in the previous financial year. Water and electric are based on anticipated outturn at 31.3.20 plus 10% for any potential increases. Added a maintenance item with nominal £150.



Reserves / Earmarks Budget 2020/2021

Bradenstoke	Manor House Programs
	20/21 Budget
Neighbourhood Development Plan Steering Group Funds	£5,680
CATG Project contributions	£2,000
Holloway Footpath project	£2,000
Bradenstoke junction lighting	£2,000
Sub-total of Earmarks	£11,680
Special Projects EMR	£35,298
General/Contingency Reserve (goal: 6 months expenditure)	£25,000
Groundworks Grant	£1,336
Sub-total of Reserves and Grants	£61,634
Total Of Reserves and Earmarks Held	£73,314
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Neighbourhood Development Plan Steering Group Funds

The Parish Council earmarked a total of £11,500 for this process over two financial years - 2017/18 and 2018/19. At the start of 2020/21 £5680 was held in this earmarked fund

Groundworks Grant – awarded to the NDP Steering Group towards the Neighbourhood Development Plan process. Because the NDP Steering Group is a Parish Council project the funds had to be held in the Parish Councils bank account. £1336 was held by the Parish Council at the start of 2020/21

GENERAL RESERVES / CONTINGENCY

General Reserves were set at £25000 for the 2019/20 financial year and for some years prior to that. The Proposed budget for 2020/21 was £44561. Best practice is that General Reserves should be set at 6 months of total spend for the year. General Reserves are required in the event there is some difficulty with receiving Income e.g. Precept, so that the Parish Council can continue to function and pay its bills. General Reserves were held again at £25,000 for 2020/21



Forecasted Budget Outcome 2020/21

Category	Expenditure	20/21 Budget	Spent To 1/Nov	Forecast Spend	Forecasted Outcome
	Hall hire	£350	£0	£50	£300
	Stationery, postage	£500	£67	£50	£383
	Mobile phone Clerk	£120	£10	£0	£110
	Subscriptions	£1203	£1121	£0	£82
Administration	Audit	£800	£425	£0	£375
	Insurance	£900	£899	£0	£1
	Salary Clerk	£20273	£7990	£5500	£6783
į.	Training Clk & Cllrs	£1500	£480	£400	£620
	Website & IT support	£1500	£185	£185	£1130
	Youth Work support	£1000	£0	£0	£1000
K.	Defibrillators	£400	£480	£0	- £80
Community	Newsletter	£2000	£0		£2000
	Grants & Donations	£5000	£2352		£2648
	Poppy Wreaths	£100	£0	£75	£25
28	General Maintenance	£2000	£50		
2	Play areas + inspections	£1000	£431	£0	£569
	Grass cutting contract	£8500	£6480	£3000	- £980
	Trees/Hedges	£2000	£505		-
Maintenance	Churchyard	£2000	£0	£2000	£0
Maintenance	Flower beds	£1000	£522		
	Public Toilets cleaning	£5600	£4141	£2280	- £821
	Public Toilets water	£290	£200	£100	- £10
	Public Toilets electricity	£518	£253	£100	£265
	Public Toilets maint.	£150	£0	£0	£150
		£58,704			



Forecasted Outcome Of Reserves Budget 2020/2021

The supplier of the supplier o	Cope	Tark ballan
	20/21 Budget	Forecasted Outcome
Neighbourhood Development Plan Steering Group Funds	£5,680	£2,640
CATG Project contributions	£2,000	£2,000
Holloway Footpath project	£2,000	£2,000
Bradenstoke junction lighting	£2,000	£2,000
Sub-total of Earmarks	£11,680	£8,640
CIL 14/10444/FUL (2 of 3 Parts Paid)	£0	**£8,378
COVID-19 Grant	£0	£10,000
Special Projects EMR	£35,298	£26,858
General/Contingency Reserve (goal: 6 months expenditure)	£25,000	£25,000
Groundworks Grant	£1,336	£1,336
Sub-total of Reserves and Grants	£61,634	£71,572
Total Of Reserves and Earmarks Held	£38,016	£47,994

^{**} CIL Grant is estimated to be a total of £12,890 when 3rd payment is received

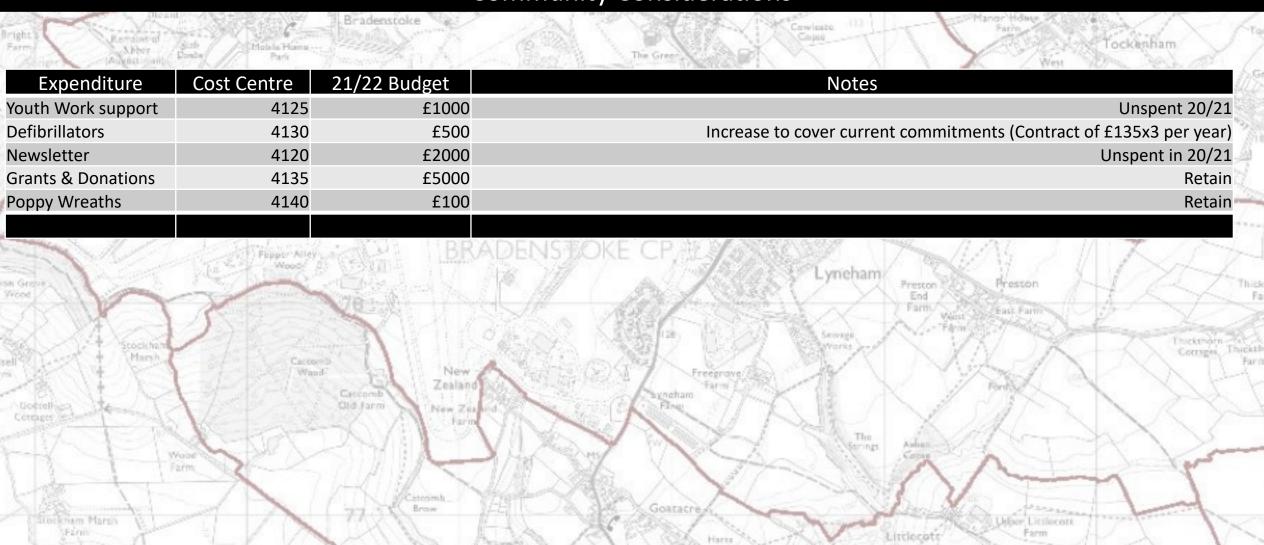


Administration Considerations

Abber Don	DMobile Home		The Green
Expenditure	Cost Centre	21/22 Budget	Notes
Hall hire	4055	£350	Retain
Stationery, postage	4060	£300	Reduce
Mobile phone Clerk	4090	£120	No longer needed for 21/22
Subscriptions	4065	£1300	Increase slightly for inflation
			ICO £40
Audit	4070	£800	Based on External Audit fee of £300 and Internal Audit, with an annual fee of £455 for two visits per year
Insurance	4075	£900	Currently on 3yr Contract
Staffing Costs	4000	£18000	£16.75 (SCP28) x 18 x 52 = £15,678 + £1196 Pension and Employer NI
Ž	4001		Allowance of 3% increase to contract salary
	4010	£125	(£15,678+£1,196)*1.03=£17,380
			Rounded up to £18000 to allow for overtime if required
			£125 Payroll Services
Training Clk & Cllrs	4080	£1500	Retain. Several new Councillor + Elections in 2021
Website & IT support	4085	£1500	Right Signature £140, Monthly Microsoft Licensing costs, HugoFox and other related software
	4088		renewals and expenses
2			
Firm T	-//	J. 1997	Harrs Etrilecott Farm



Community Considerations





Maintenance Considerations

STATE OF	ight Revolve of Abbor Sub	Bradenstoke Mobile Hamu		Cowlease Farm Tockenham Toc
K	Expenditure	Cost Centre	21/22 Budget	Notes
H	General Maintenance	4200	£2000	
	Play areas + inspections	4240	£1000	
	Grass cutting contract	4205	£8500	
	Trees/Hedges	4215	£2000	These expenditure items are retained for the forthcoming year
1	Churchyard	4210	£2000	Additional COVID related expenses for the operation of the Toilets would be met from
	Flower beds	4220	£1000	the COVID Felated expenses for the operation of the follets would be met from
1	Public Toilets cleaning	4310	£5600	
Vos	Public Toilets water	4320	£290	rider
99	Public Toilets electricity	4300	£518	
3	Public Toilets maint.		£150	
3				kaller MCDI
	Godselly Corrages Wode Farm Stocknam Marsn Farm	Carcecia Old Farm	New Zealand New Zealand Farm stoomb	Freegrove Farm Syneham Fiscu The Cosas Cosas Littlecott Farm

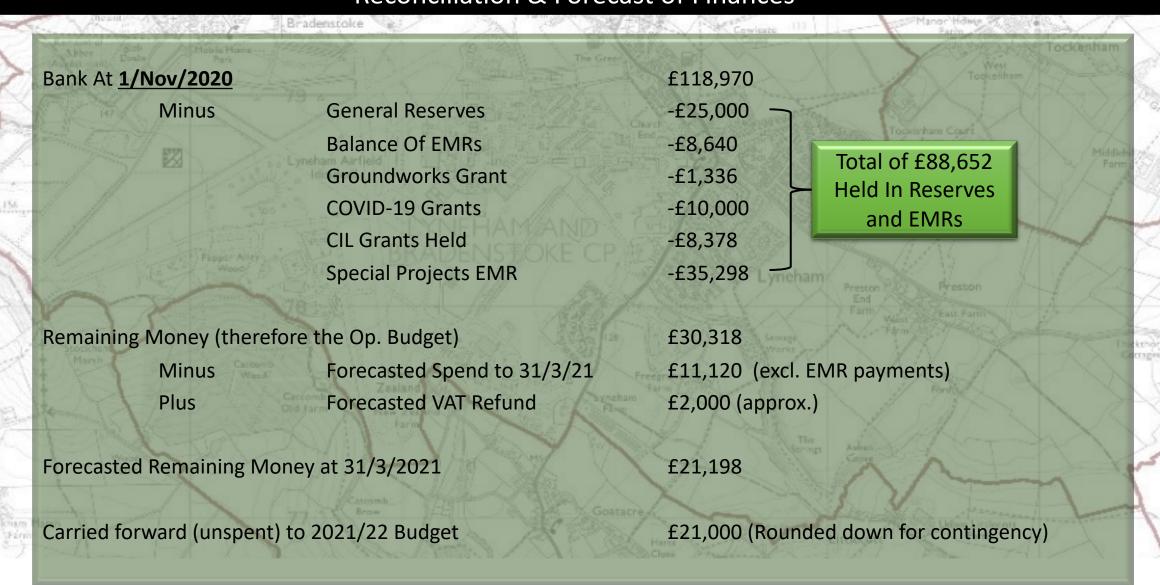


Proposed Operations Budget 2021/2022

Category	Cost Centre	Expenditure	20/21 Budget	Proposed 21/22 Budget	1
	4055	Hall hire	£350	£350	hia
	4060	Stationery, postage	£500	£300	3
	4090	Mobile phone Clerk	£120	£0	
	4065	Subscriptions	£1203	£1300	Q
Administration	4070	Audit	£800	£800	Mi
	4075	Insurance	£900	£900	
	4000/4001/4010	Salary Clerk	£20273	£18125	1
	4080	Training Clerk & Cllrs	£1500	£1500	1
	4085/4088	Website & IT support	£1500	£1500	
	4125	Youth Work support	£1000	£1000	
	4130	Defibrillators	£400	£500	
Community	4120	Newsletter	£2000	£2000	
	4135	Grants & Donations	£5000	£5000	
	4140	Poppy Wreaths	£100	£100	
	4200	General Maintenance	£2000	£2000	
	4240	Play areas + inspections	£1000	£1000	
	4205	Grass cutting contract	£8500	£8500	<
	4215	Trees/Hedges	£2000	£2000	1
Maintananca	4210	Churchyard	£2000	£2000	
Maintenance	4220	Flower beds	£1000	£1000	
	4310	Public Toilets cleaning	£5600	£5600	
	4320	Public Toilets water	£290	£290	1
	4300	Public Toilets electricity	£518	£518	
		Public Toilets maint.	£150	£150	
			£58,704	£56,433	



Reconciliation & Forecast of Finances





Other Income Considerations

- The Council is currently receiving its due payment from CIL 14/10444/FUL (2 of 3 Parts Paid)
 - CIL is required to be used for infrastructure projects and may be recalled by WC if unused within 5 yrs of receipt.
 - Total expected is £12,890 (15% of total CIL)
- The Council has money available via S.106 grant 13/02365/FUL (23 Calne Rd. Lyneham)
 - Required to be spent on approved projects related to leisure facilities (e.g. Play Areas or maybe Village Halls)
 - Expires 31/3/2021
 - Total expected is £40,740
- The Council receives approx. £700 from Allotment Rentals. This has not been included in calculations for the budget draft



Suggested Precept Scenarios

Allowing the second sec	TEN TEN SILE	oke	是多数	swipsze III Manor Home		
Abber Bonto Donto	Park	The Gree	2	West West	Tockenham	3
Scenario One: Don't Replenish or Add	d to EMRs	Scenario Two: Replenish EMRs		Scenario Three: Retain Precept (Actua	al Inc. 4.24%)	
Carried forward to 2021/22 Budget	£21,000	Carried forward to 2021/22 Budget	£21,000	Carried forward to 2021/22 Budget	£21,000	7
	Lyneham A	Arfield July In Street	337 25/		Farm	
Operational Budget	£56,433	Operational Budget	£56,433	Operational Budget	£56,433	100
	100-14 353	Replenish Village Hall Grant	£5,000	Replenish Village Hall Grant	£5,000	
Precept Needed	£35,433	Replenish Maintenance Items	£3,400	Replenish Maintenance Items	£3,400	-
Current Precept (20/21)	£48,704		1888	Increase Special Projects EMR	£4,871	This
Change	- £13,271	Precept Needed	£43,833	Farm Vest Farm		2
Scockham	Common 1	Current Precept (20/21)	£48,704	Precept Needed	£48,704	hickt
	Wand	Change	- £4,871	Current Precept (20/21)	£48,704	-/
Corpges	Old farm	New Zualed Par	2//	Change	£0	-

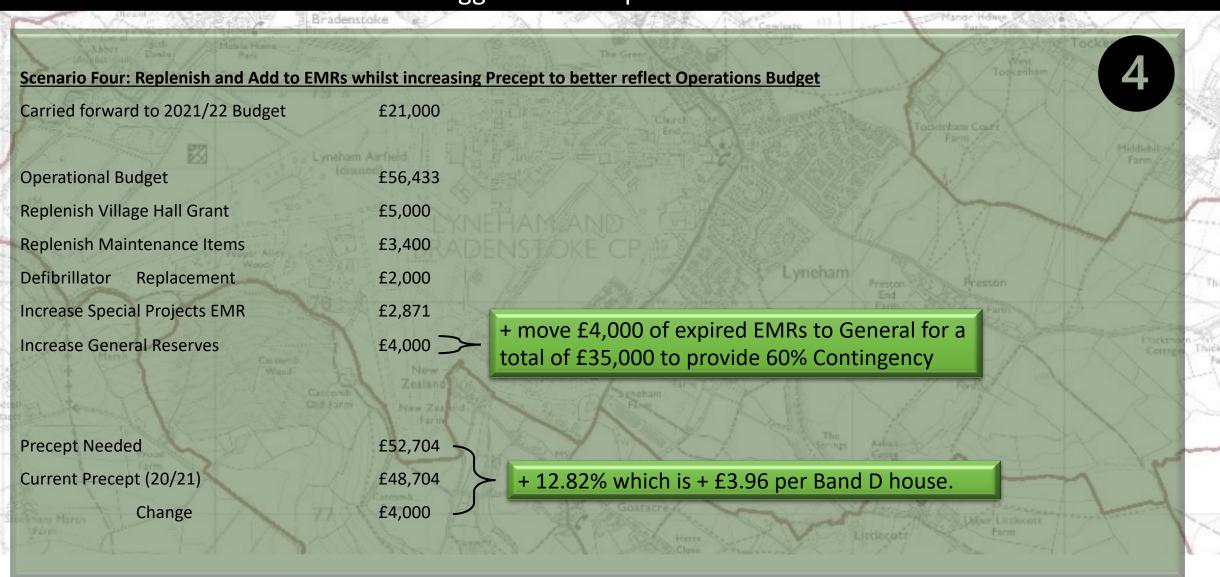
Ideally, the Precept should cover the Operation Budget each year. By subsidising the precept eventually it will need to rise substantially when there are no funds to subsidise it. This may not be as easy if central government impose the long planned requirement to have voter approval to increase the precept.

NOTE: The Precept is calculated on the number of tax payers as a factor of Band D houses: The Tax Base for the coming year is 1512.8 (down 64.54, which will mean the precept amount per house will rise by 4.24% even if the precept amount requested stays the same)

In each of the scenarios above, the precept is being subsidised by funds remaining from the current year's budget surplus. However, 2020 has been an unusual year and 2021 may not yield the same level of surplus especially if a number of village groups or organisations require some assistance post-Covid.

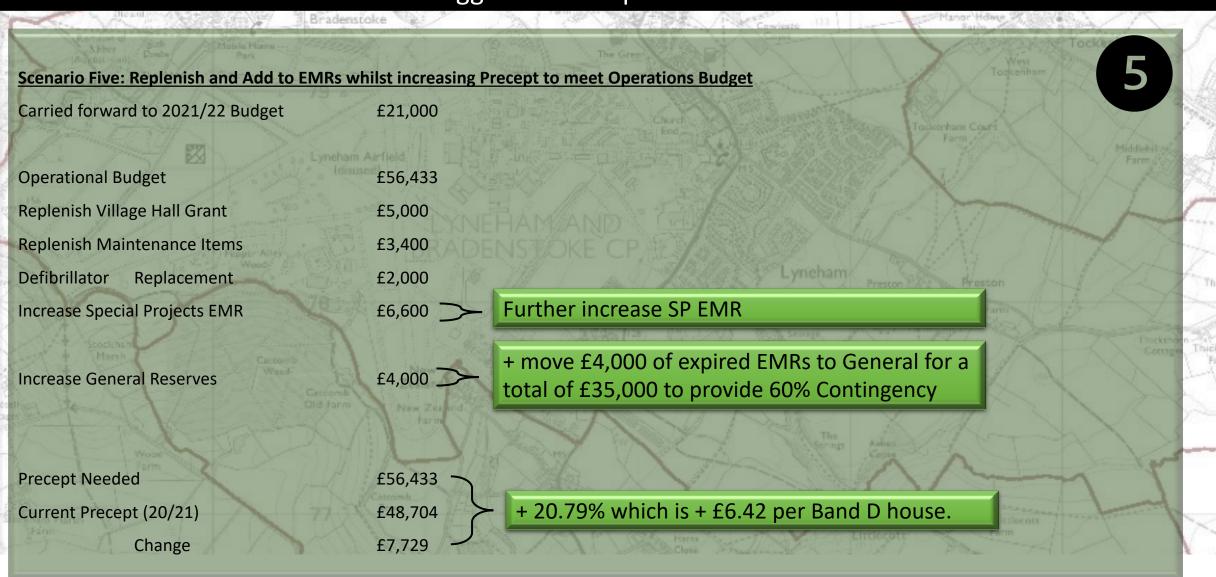


Suggested Precept Scenarios





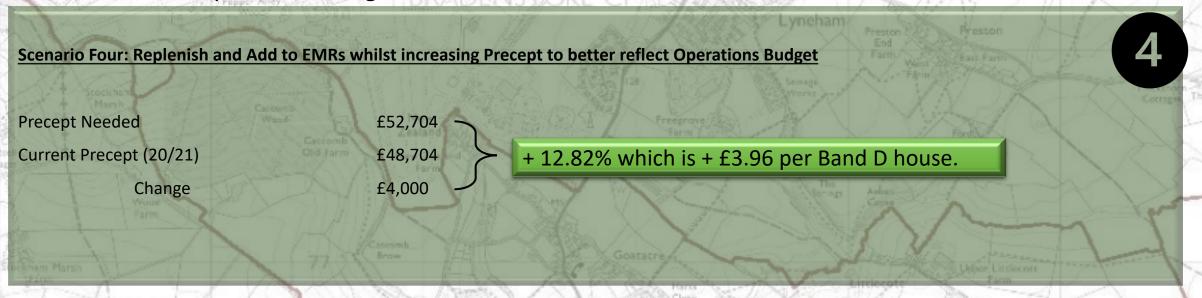
Suggested Precept Scenarios





Recommendation

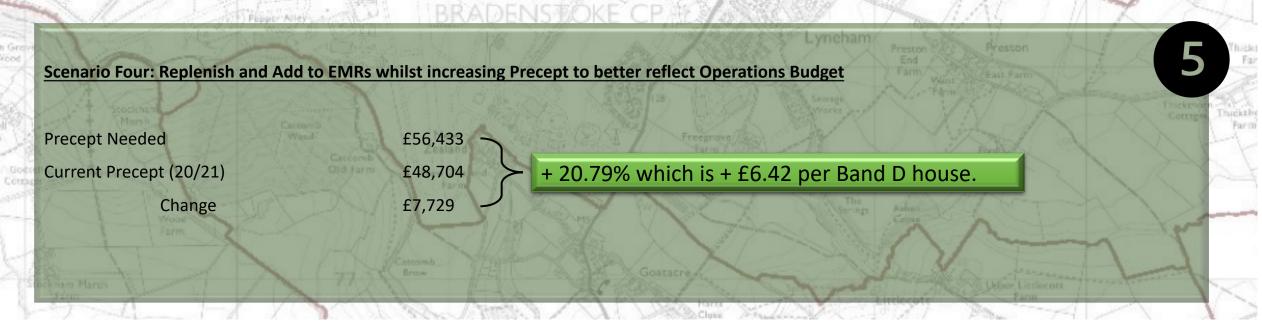
- That the Council should consider adoption of Scenario 4
 - Allows for Council to re-apportion the Special Projects EMR to align with projects currently in concept or early-plan stages
 - Meets the Operational Budget need with only a small amount of "match funding" from unspent monies
 - Helps to gradually increase the precept at a sustainable and manageable amount to eventually meet the actual Operations Budget





Alternative Recommendation

- That the Council should consider adoption of Scenario 5 as an alternative
 - Allows for Council to re-apportion the Special Projects EMR to align with projects currently in concept or early-plan stages
 - Meets the Operational Budget





Proposed Reserves Budget 2021/22 – Scenario 4

A Mount of the Control of Descentation of the Control of the Contr	7.500 mg/s	- Manar Holass 20 March
	20/21 Budget	21/22 Proposal
Defibrillator Replacement (2024)	£0	**£2,000
Neighbourhood Development Plan Steering Group Funds	£5,680	£2,640
CATG Project contributions	£2,000	£2,000
Holloway Footpath project	£2,000	£0
Bradenstoke junction lighting	£2,000	£0
Sub-total of Earmarks	£11,680	£6,640
Special Projects Reserve	£35,298	***£38,169
General/Contingency Reserve (goal: 6 months expenditure)	£25,000	****£35,000 <
Groundworks Grant	£1,336	£1,336
COVID-19 Grant	£0	£10,000
CIL 14/10444/FUL (estimated final figure)	£0	£12,890
Sub-total of Reserves and Grants	£61,634	£97,395
Total Of Reserves and Earmarks Held	£73,314	£104,035
	K 2 (C-10) A	200 / 200 / ·

^{**} Place funds and plan to increase each year by £2,000 to meet required cost in 2024 of circa £7,000

^{*** £5,000} for Village Hall and - £3,400 for Kevin Isles Maintenance Work approved in November replenished and a further £6,600 added

^{**** £25,000 + £4,000} from unused EMRs (Holloway Footpath and Bradenstoke Junction Lighting as these are <u>assumed</u> to no longer be required based on information from Tim Darch: This needs to be confirmed)



Proposed Reserves Budget 2021/22 – Scenario 5

Meant A 2 + 200 CANS TO Desdandale Wat 2	/1500 mg	-c5Minar Haws 27 1000
	20/21 Budget	21/22 Proposal
Defibrillator Replacement (2024)	£0	**£2,000
Neighbourhood Development Plan Steering Group Funds	£5,680	£2,640
CATG Project contributions	£2,000	£2,000
Holloway Footpath project	£2,000	£0
Bradenstoke junction lighting	£2,000	£0
Sub-total of Earmarks	£11,680	£6,640
Special Projects Reserve	£35,298	***£41,898
General/Contingency Reserve (goal: 6 months expenditure)	£25,000	****£35,000 <
Groundworks Grant	£1,336	£1,336
COVID-19 Grant	£0	£10,000
CIL 14/10444/FUL (estimated final figure)	£0	£12,890
Sub-total of Reserves and Grants	£61,634	£97,395
Total Of Reserves and Earmarks Held	£73,314	£104,035
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^{**} Place funds and plan to increase each year by £2,000 to meet required cost in 2024 of circa £7,000

^{*** £5,000} for Village Hall and - £3,400 for Kevin Isles Maintenance Work approved in November replenished and a further £2,871 added

^{**** £25,000 + £4,000} from unused EMRs (Holloway Footpath and Bradenstoke Junction Lighting as these are <u>assumed</u> to no longer be required based on information from Tim Darch: This needs to be confirmed)



Precept Comparisons (with Scenario 4)

Neighbour Parish Councils	Tax Base 20/21	Precept 20/21	20/21 Precept Band D
Bremhil	471	£9,200	£19.55
Clyffe Pypard	153	£3,000	£19.57
Hilmarton	310	£8,000	£25.80
Lyneham & Bradenstoke	1577	£48,704 (£52,704)	£30.88 (£34.84)
Brinkworth	628	£25,827	£41.10
Tockenham	120	£7,000	£58.41
Christian Malford	355	£23,589	£66.39
Dauntsey	259	£18,000	£69.52
Average			£41.40
Mana	West Commence of the Commence	384 / 955 / 838 V	N W /V / X + T X

Neighbour Town Councils	Tax Base 20/21	Precept 20/21	20/21 Precept Band D
Lyneham & Bradenstoke	1577	£48,704 (£52,704)	£30.88 (£34.84)
Royal Wootten Bassett	4738	£994,067	£209.81
Calne	6076	£1,309,754	£215.57
Chippenham	12350	£3,236,261	£262.05
Average			£179.58



Precept Comparisons (with Scenario 5)

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Neighbour Parish Councils	Tax Base 20/21	Precept 20/21	20/21 Precept Band D
Bremhil	471	£9,200	£19.55
Clyffe Pypard	153	£3,000	£19.57
Hilmarton	310	£8,000	£25.80
Lyneham & Bradenstoke	1577	£48,704 (£56,433)	£30.88 (£37.30)
Brinkworth	628	£25,827	£41.10
Tockenham	120	£7,000	£58.41
Christian Malford	355	£23,589	£66.39
Dauntsey	259	£18,000	£69.52
Average			£41.40
CM-10		2011 / 1952 / 2011 /	V V V V V V V V V V V V V V V V V V V

Neighbour Town Councils	Tax Base 20/21	Precept 20/21	20/21 Precept Band D
Lyneham & Bradenstoke	1577	£48,704 (£56,433)	£30.88 (£37.30)
Royal Wootten Bassett	4738	£994,067	£209.81
Calne	6076	£1,309,754	£215.57
Chippenham	12350	£3,236,261	£262.05
Average			£179.58